
DRAFT HEALTH AND SOCIAL CARE STRATEGIC FRAMEWORK

Report by Chief Officer, Scottish Borders Health and Social Care Integration Joint Board

9 March 2023

1 PURPOSE AND SUMMARY

- 1.1 To appraise the Community Planning Strategic Board of the developing Health and Social Care Strategic Framework, and to seek the Board's support for its adoption.**
- 1.2 The draft Scottish Borders Health and Social Care Strategic Framework has been developed to improve the health and wellbeing outcomes of our communities, by taking an approach based on the needs of our communities to prioritise areas which we see as having the biggest impacts on the health and wellbeing outcomes of Borderers.
- 1.3 In order to best prioritise how we improve outcomes, a risk based approach was undertaken, considering the likelihood of each issue that we face that was impacting on our communities outcomes, and the impacts.
- 1.4 The Community Planning Partnership has a responsibility to improve outcomes through its Community Plan (Local Outcomes Improvement Plan). It is expected that based on the approach undertaken relevant partners involved in supporting good health and wellbeing will experience similar issues in best meeting need to those identified by the Health and Social Care Partnership. As a result, it is proposed that the collective and united focus of the Community Planning Partnership health and wellbeing group will help us to best and most efficiently improve outcomes and support all people in the Scottish Borders to live their lives to the full.

2 RECOMMENDATIONS

2.1 I recommend that the Strategic Board:-

- (a) Notes the approach taken, the objectives, ways of working and outcomes sought in the draft Strategic Framework**
- (b) Provides feedback on the framework**
- (c) Notes that the Community Planning Programme Board are supportive of the Health and Social Care Strategic Framework to steer the work of the 'Enjoying Good Health and Wellbeing' theme, subject to consideration of the final draft.**

3 BACKGROUND

3.1. The draft Scottish Borders Health and Social Care Strategic Framework (enclosed in Appendix 1) has been developed to improve the health and wellbeing outcomes of our communities in line with the Health and Social Care Integration Joint Board's statutory responsibilities, by taking an approach based on the needs of our communities to prioritise areas which we see as having the biggest impacts on the health and wellbeing outcomes of Borderers.

3.2. This framework has been developed by:

- Considering the social determinants of health
- Considering the challenges we currently and would expect to face in the Scottish Borders, including analysing our Strengths Weakness Opportunities and Threats
- Reviewing our performance against the National Health and Wellbeing outcomes in the context of the actions taken in our last Strategic Plan.
- Understanding our local population public health needs ('Needs of our Communities' reports – available from the following link: https://www.scotborders.gov.uk/downloads/download/877/scottish_borders_health_and_social_care_integration_strategic_plans)
- Engaging and listening to our communities and understanding their expressed needs ('We have Listened' reports – available from the following link: https://www.scotborders.gov.uk/downloads/download/877/scottish_borders_health_and_social_care_integration_strategic_plans)

3.3. In order to best prioritise how we improve outcomes, a risk-based approach was undertaken, considering the likelihood of each issue that we face that was impacting on our communities outcomes, and the impacts.

3.4. As our strategic approach is concerned with managing critical challenges and risks, the major issues that could impact on our population's outcomes were noted to be issues that required strategic focus and intervention (strategic issues).

3.5. Strategic objectives were then set to address these strategic issues, and our Strategic Planning Group considered the strategic issues further and then developed high level actions to support these strategic objectives.

3.6. The Strategic Framework lets people know:

- What we want to achieve through the priorities identified by the 'Needs of our Communities' and 'We have Listened' reports
- The way we plan to tackle these priorities
- What we will do, including what we will do differently to achieve our aims
- How we will use our budget and resources to do this
- How we will measure how well we are doing

- 3.7. The mission of the Strategic Framework is to help people of the Scottish Borders to live their lives to the full, by delivering seamless services that place their needs at the heart of everything we do.

4. CONSIDERATIONS FOR COMMUNITY PLANNING PARTNERS

- 4.1. At the start of this process, the Health and Social Care Integration Joint Board noted that they were keen to foster a 'Once for Borders approach' to allow the findings of the needs assessment and feedback from our communities to be shared with Community Planning Partners, and all organisations involved in the delivery of health, social care and wellbeing services. It was felt that this would provide a best value approach for our communities, and for our partners.
- 4.2. In line with 4.1. there have been discussions between the Health and Social Care Integration Joint Board, Scottish Borders Council and NHS Borders to work towards the adoption of the framework by the three statutory partners involved the commissioning and delivery of services within the statutory Health and Social Care Partnership.
- 4.3. It is recognised that Community Planning Partners will have their own strategies and it is not expected or intended that the health and social care strategic framework will be a substitute for these. However it is expected that the adoption of the framework in addition to these will provide a common focus which will enable us as a Community Planning Partnership to focus our response and continue to improve our collective ways of working which in turn should be of best benefit to the people of the Scottish Borders.
- 4.4. Comments from Community Planning Partners on the draft strategic framework are encouraged.

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